

EMPRESS of the NORTH A

MEMORANDOM

Date: April 12, 2006

To: All deck officers

Cc: Randy Burns; Candy Westfall

From: Captain

RE: Safety Briefing Notes

Safety has always been and still remains our utmost priority and as deck officers you are responsible for the safe navigation of the ship, hence the lives of hundreds of passengers and crew.

In order to add a further margin of safety since our accident of March 24, several new policies have been placed into the standing orders; No passing zones and standardized security call-in points. Read and sign the "Standing Orders Supplement" (revision 2 of March 31, 2006) and the "Security Call-In Points" memo. Both of these documents will be placed in the Standing Orders Book with copies in the Log Book with the voyage plan.

Reviewing our standards of Bridge operations:

- Broadcast security calls at designated points and when other commercial vessels are observed
- Always communicate with other commercial vessels that you will be meeting
- Get as much information as possible from the other vessels involved in order to fully assess the decision regarding meeting arrangements
- Never let schedule or itinerary pressures be a consideration in making meeting arrangements
- Always wait if a meeting / passing situation will result in anything less than a safe and comfortable distance between our ship, the other vessel, and any dangers to navigation
- Never hesitate to call the Captain if you are unsure of a situation, or if a meeting is requested within one of the designated no passing zones

I and the company welcome all ideas regarding updating any current, or the implementation of new safety procedures.

Dale Orgain